

# User Centered Design and Evaluation of an Artificial Intelligence based Process Recommender System in Textile Engineering

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## ABSTRACT

Decision-making in traditional craftsmanship is mostly analogue and influenced by experience and intuition. Decision-makers are often biased towards established and often imperfect best-practice solutions, commonly overlooking promising alternatives. Automated AI-based decision support systems can break with biased decision making, but these require usability, trust, and acceptance. Therefore, there is a need for design guidelines for AI-based decision support systems in traditional craftsmanship. In this contribution, we evaluated three different applications in a mixed-method user study (N = 17) with qualitative (think aloud) and quantitative (survey) parts and explore the causalities between a user-centered design and user acceptance. We considered planning efficiency and objectivity, usability, and technology acceptance. The results suggest that AI-based decision support systems increase speed and objectivity but also that user-centered design is essential to ensure usability, trust, and acceptance. It is reasonable to leave the decision-making authority with the decision maker since automated suggestions were less frequently questioned. We derive actionable guidelines for the design of AI-based support systems in manufacturing.

**Keywords:** Usability, Recommender system, Artificial intelligence, Composites, Textile, Industry 4.0, Industrial internet

## INTRODUCTION

The Digital Transformation has an enormous impact on the world in which we live, work, and innovate. It will reshape industrial production under the umbrella terms “Industry 4.0”, “Industrial IoT”, or “Industrial Internet”, for example, through smarter logistics, better process control and more intelligent process planning options (Kagermann, Wahlster and Helbig, 2013; Brauner *et al.*, 2021).

Many companies have already implemented some concepts of the Industrial Internet-of-Things (Brous, Janssen and Herder, 2020). Yet, the early adopters are mainly larger companies with a highly automated production,

a well-developed digital infrastructure, and high research and development budgets. In contrast, small and medium-sized enterprises, as well as companies from certain industries, such as the textile industry, still rely on traditional craftsmanship, resulting in most planning and production processes still being manual and analogue. These companies therefore do not tap the potential of a digitised production (Überbacher, Brozzi and Matt, 2020; Brillowski *et al.*, 2021). This also applies to decision-making processes, which are predominantly influenced by experience and intuition (Brillowski *et al.*, 2021). As a result, established best-practice solutions are commonly used and promising alternatives are often not considered. In this context, new, data-driven and Artificial Intelligence (AI)-based recommendation and decision support systems can make a valuable contribution to supporting decision-making, automating it, and objectifying it. Also, these tools can nudge decision makers to break with common, and often imperfect, solutions and consider novel, promising alternatives. However, the use of automation and AI may lead to lower social acceptance among users, due to limited trust, missing transparency and comprehensibility of the suggested solutions, or the workers' fear of being eventually substituted by an AI (Edelman, 2019; Jacovi *et al.*, 2021). Further, there is a lack of grounded guidelines for designing and implementing user-centered AI-based decision support systems in traditional craftsmanship.

This contribution investigates how user-centred AI-based decision support systems influence user acceptance and usage intention. For this purpose, two AI-based process recommender systems for planning textile reinforced composite processes are designed with different foci: One user-centred and one purely functional. Both applications are then benchmarked in a mixed-method user study with qualitative (think aloud) and quantitative (survey) parts and a sample of 17 domain experts. We used an Excel-based decision support system as a reference since it realistically represents the currently prevailing planning support in manufacturing companies.

In the user study we evaluate the planning efficiency, objectivity, and user orientation by measuring the duration of the planning process, the quality, consistency and reproducibility, and the perceived usability of the system. We also measured trust in automation, performance expectancy, comprehensibility and the usage intention based on the technology acceptance models of Körber and Venkatesh *et al.* (Venkatesh, Thong and Xu, 2012; Körber, 2019).

Next, we review related work in context of automated technologies' perceived trust, explainability, and acceptance in general and regarding the textile industry. Then, the study, the investigated applications as well as the results are described and discussed. Conclusively, we derive actionable guidelines for the design of an AI-based support system in manufacturing based on the study's results.

## RELATED WORK

Decision support systems (DSS) automate a computable part of decision processes (Gorry and Morton, 1971) and can be found in clinical decision making (Shibl, Lawley and Debus, 2013) or industrial settings (Doltsinis

*et al.*, 2020). Their fields of application are as diverse as their methodological approaches: In the past, expert systems or neural networks were used to a great extent, while today, recommender systems or deep neural networks are fashionable. DSS are used for planning processes within a company and to orchestrate collaboration across supply chains (Allaoui, Guo and Sarkis, 2019). They are also used in the textile industry for supply chain (Ngai *et al.*, 2014) or order management (Ncube, Chikowore and Sibanda, 2018).

Providing new tools for planning processes only serves a purpose if they are also used. Thus, a central challenge is the design of a trusted, reliable, fast, and effective interaction between DSS and human decision makers (Calero Valdez *et al.*, 2015). Technology acceptance research aims to predict the later use of a product by measuring the usage intention beforehand and to identify antecedents that influence the (projected) later use (Davis, 1989; Venkatesh, Thong and Xu, 2012). Perceived usefulness and ease of use are cornerstones of acceptance of interactive systems. For DSSs, trust is also an essential prerequisite for higher operators' acceptance and later use (Shibl, Lawley and Debuse, 2013). Further, with the advance of (deep) neural networks for automation and decision support, the explainability is also becoming increasingly important (Amann *et al.*, 2020).

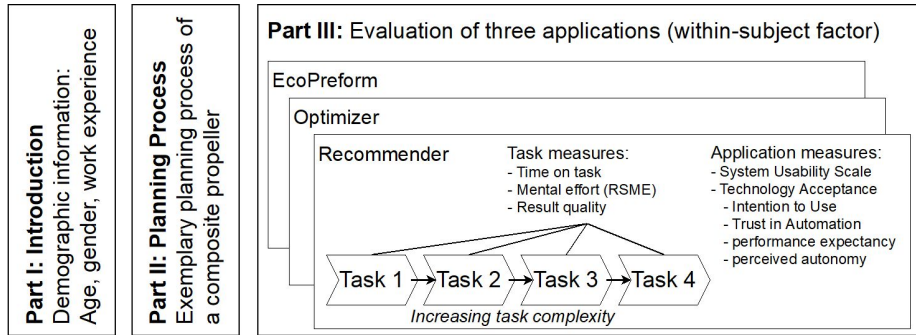
The interaction between people and automated DSSs' and the overall performance of the so called joint-cognitive system (human and system), is strongly determined by the users' trust in the automation (Hoff and Bashir, 2015). Trust, however, is a thin line. If users trust an automated system too much and to an extent not warranted by the automations' reliability, this yields errors and thus lower performance of the joint-cognitive system ("over-trust"). Conversely, a lack of trust yields disregard of automation and thus lower overall performance ("under trust"). Hence, trust needs to be carefully calibrated so that users' trust in the automation is in line with its reliability ("trust calibration") (Parasuraman and Riley, 1997). Further, over-trust relates to automation complacency, a bias that makes users blindly follow suggestions of a system without checking for errors or better solutions. Prior work suggests that higher (perceived) ease of use mitigates automation complacency and automation bias (Goddard, Roudsari and Wyatt, 2012; Brauner *et al.*, 2019). Thus, considering the principles of cognitive ergonomics and user-centered design (UCD) are crucial for effective and reliable automation and automated decision support.

## METHODICAL PROCEDURE

The user study aims at the identification of factors that have an impact on the acceptance of an AI-based support application and thus play a crucial role when implementing such an application. Therefore, an evaluation of three decision support applications for composite process chain planning are assessed regarding their usability of the system, planning efficiency, and planning objectivity.

### Study Design

To receive an in-depth evaluation and benchmark the three different applications, a mixed-method approach was chosen. With the qualitative method of



**Figure 1:** Design of the usability study to evaluate the three applications.

thinking aloud the participants thoughts were monitored for comprehending their action. The online-survey as a quantitative method contributed to operationalise the acceptance-relevant factors. Figure 1 illustrates the methodical procedure and the investigated variables.

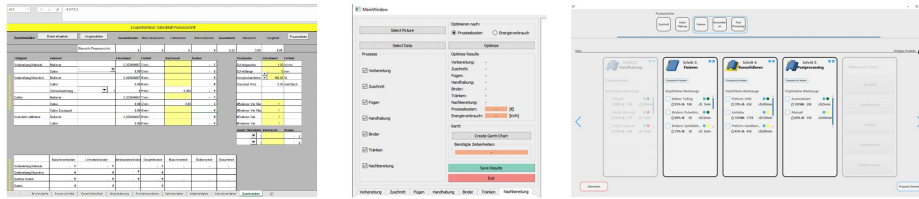
The study consisted of three parts. In the first part participants were introduced to the topic and demographic data were assessed. In a second part, an exemplary planning process of a composite propeller was provided to make the participants familiar with the upcoming evaluation tasks. The third part comprised the main applications (presented in random order) to be evaluated. For each, participants had to solve four tasks with increasing complexity. We measured the perceived difficulty after each task and the usability after all tasks were completed. We informed the participants that participation was voluntary and not rewarded and that they could quit the study at any time. In the following, we outline a detailed description of the evaluated application and the specific empirical measurements.

### Evaluation of AI-Based Recommender Applications

This study compares three different applications (“Optimisation App”, “Recommender App”, and “EcoPreform”) for planning and designing FRP process chains. As a baseline, we use EcoPreform as it reflects the prevalent use of Excel for planning tasks in industry. In contrast, both the Optimisation App and the Recommender App were developed to elaborate on how to use AI algorithms for planning and with a focus on user centered design (UCD). We describe all three applications in the following. Figure 2 illustrates the three different applications.

#### EcoPreform

EcoPreform is a Microsoft Excel-based planning tool that provides software support for designing composite process chains and focusses on an economic evaluation of these process chains (Grundmann, 2009). The planner is obliged to provide technology and scheduling information on his own in the tool’s spreadsheets. Nevertheless, the tool has a wide range of setting options for the economic evaluation of the process chains (e.g., depreciation of machines). There is no algorithm provided that supports the planner.



**Figure 2:** Three application of process chain planning evaluated in this study. EcoPre-form (left), Optimisation App (center), and Recommender App (right).

### Optimisation App.

The optimisation App is based on a mathematical optimisation model with which technologies (e.g., CNC cutting) are allocated to process steps and then scheduled in a process chain. The process chain is generated automatically. Finding the best possible chain is the focus of the application. The planner merely specifies the framework conditions and initiates the automated optimisation process. The solving algorithm itself is the decision-making authority and the planner has limited means to overrule the suggestion.

### Recommender App.

The main goal of the Recommender App is to achieve a high degree of intuitiveness in its interaction and the greatest possible comprehensibility during the decision-making process. For this purpose, an algorithm makes suggestions for technology selection when designing the process chains. The quality of the suggestion is illustrated by visual indicators (comparable to a traffic light). In addition, to increase the transparency of the system, the key performance indicators relevant for the algorithm's suggestion are displayed to the users. This enables planners to accept or reject suggested alternatives and guarantees that the decision-making authority remains with the planner. The design of the app followed user-centred and participatory design methods (Schemmer *et al.*, 2020).

## Study Measures

### Demographic Data

In the first part the surveyed the participants' age, gender, current field of work, their highest educational attainment, technical background in relation to fibre composites, experience with the usage of decision-support-tools, experience with process automation as well as experience in technological planning of processes.

### Usability

In the main part, we randomly assigned the order of the applications to be evaluated to avoid fatigue or learning effects. For an assessment of each application's usability, we used the System Usability Scale (SUS). For a more nuanced view on the systems' usability, performance expectancy (PE) and usage intention (UI) as well as hedonic motivation (HM) according to the acceptance model of Venkatesh *et al.* [4] had to be rated. These items were

complemented by statements regarding the intuitivity, comprehensibility, freedom of design and positive sentiment during process chain design with each application. Moreover, trust (T) in automation was assessed on a scale by Körber (Körber, 2019). Mental effort was determined after each task on a 9-point Rating Scale of Mental Effort (RSME) by Paas (Paas, 1992) (“*How much mental effort did you invest in the task?*”). All other items had to be evaluated on a 6-point Likert-scale from no agreement at all to total agreement.

### **Planning Efficiency and Objectivity**

The planning efficiency was determined by the time needed for planning tasks. The study supervisor measured the times during the user study. Process chains designed by the participants were documented and qualitatively compared with each other to determine the planning objectivity. Criteria were technological feasibility and the consistency of the degrees of automation of the designed process chains. Furthermore, the reproducibility of the process chains was examined in terms of component quality, costs, and duration.

### **Sample Description**

In total, 17 people took part in the study including three women (18 %) and 14 male (82 %) participants. The average age was 28.2 (SD = 5.1) with a minimum age of 20 years and a maximum age of 41 years. The sample was well-educated with two (12 %) having obtained their PhD degree, seven of the participants (41 %) had a master’s degree, four (24 %) a bachelor’s degree, and four still (24 %) studying. The technical knowledge in relation to fibre composites was high (M = 4.47, SD = 1.28). However, experience with the usage of decision-support-tools was almost not existent (M = 1.71, SD = 0.92). Also, the experience with process automation (M = 2.82, SD = 1.70) and technological planning of processes was very low (M = 2.12, SD = 1.32).

### **Analysis**

For the various variables descriptive statistics are reported. Due to the small sample size non-parametric tests were used. Correlations are calculated by Spearman with the indication of correlation coefficient  $r$  and significance level of 5 % ( $p$ ). Differences in means are analysed by Friedman-tests. Cohen’s measure was used to determine the effect size. The SUS score is calculated as the average of the ten items and scaled to 0 (minimum) to 100 (maximum) points. Meta studies suggest that SUS scores of less than 50 are unacceptable, higher than 73 are good, and above 85 points are excellent (Kortum and Bangor, 2013).

## **RESULTS**

This section presents the results of the user study, starting with the descriptive results of the general evaluation for each application. This is followed by the

**Table 1.** Means (M, min. = 1, max. = 6) and std. Deviation (SD) of evaluated variables.

	EcoPreform M (SD)	Recommender M (SD)	Optimisation M (SD)
Usage intention	3.37 (1.61)	5.49 (0.54)	4.73 (1.11)
Perf. expectancy	3.82 (1.59)	5.35 (0.62)	5.08 (0.88)
Trust	3.80 (1.63)	4.94 (0.95)	4.67 (1.01)
Hedonic Motivation	3.00 (1.80)	5.53 (0.79)	5.00 (0.87)

report of differences between the applications' evaluations and by the effectiveness comparison. The section finishes with the identification of factors that relate to high social acceptance.

### General Evaluation of Application Types

When evaluating the app types, different ratings emerged. As Table 1 shows, the Recommender App received the best average rating across for each dimension followed by the Optimisation App. Except for two values the ratings of the EcoPreform were below 3.5 and thus below the average of the scale. Only performance expectancy and trust were positively evaluated by the participants.

### Comparison of the Applications & System Usability Scale (SUS)

The difference in usage intention between the Recommender and the Optimisation App (weak effect with  $r=.18$ ) as well as EcoPreform (medium effect  $r=.30$ ) was significant in each case ( $\chi^2(2)=15.89$ ,  $p < .001$ ,  $n = 17$ ). Performance expectancy differed significantly between the Recommender App and Eco-Preform with an almost medium effect ( $\chi^2(2) = 11.63$ ,  $p=.003$ ,  $n = 17$ ,  $r=.26$ ). Between Recommender App and EcoPreform the same could be detected in the variables trust ( $\chi^2(2) = 6.63$ ,  $p=.036$ ,  $n = 17$ ,  $r = .19$ ) and hedonic motivation ( $\chi^2(2) = 22.07$ ,  $p < .002$ ,  $n = 17$ ).

Based on its SUS score of 91.4 points, the Recommender App achieved the highest user evaluation, followed by the Optimisation App (80.2), and EcoPreform (48.5). EcoPreform's score is comparable to Microsoft Excel's 56.5 points reported in literature (Bangor, Kortum and Miller, 2008). Overall, each participant perceived the usability of EcoPreform to be lower than or at most equal to the other two apps.

### Planning Efficiency & Objectivity

In the context of planning efficiency, the participants needed the least time using the Optimisation App to plan a process chain independently (01:36 min). With the Recommender App, the participants were on average 36 seconds slower (02:12 min), while planning with EcoPreform took an average of 09:41 min. The more time a task took, the more difficult it was perceived to be.

The process chains generated by the participants with EcoPreform or the Recommender App were all consistent in terms of automation levels and technical feasibility. Reproducibility was also highest using the Recommender

**Table 2.** Comparison of the three evaluated applications.

	EcoPreform	Recommender	Optimizer
Planning efficiency	○	●	●
Planning objectivity	●	●	○
User orientation	○	●	●
Acceptance	●	●	●
Clarity	○	●	●
Transparency	●	●	○
Robustness	●	●	○
Trust	●	●	●
Performance Expectancy	●	●	●
Hedonic Evaluation	●	●	●
Intention to Use	●	●	●

Legend: ○ not fulfilled ○ insufficient ○ partially ● largely ful. ● fully fulfilled

App, 12 out of 17 participants create an identical process chain (quality, costs & duration), while only two identical process chain pairs were generated with EcoPreform and the Optimisation App. However, with the Optimisation App, 9 out of 17 process chains were created that did not fulfil the required degree of automation and are thus inconsistent or technically not feasible. In these cases, the participants often provided correct input values, but (despite a clear task description) did not press the “optimise” button and did not check the result for correctness at the end (i.e., a typical “loss of activation error” (Norman, 2002)). Table 2 summarises the findings of the study.

### Predicted Usage and Conditions of Use

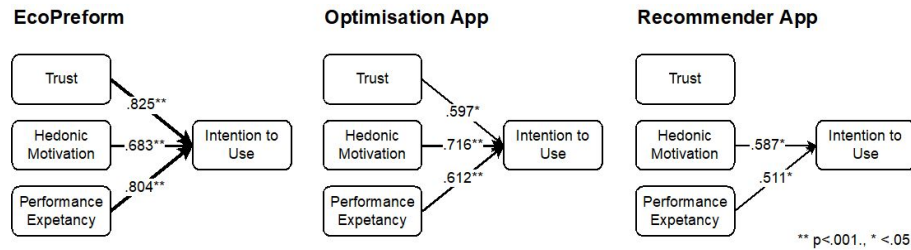
The Technology Acceptance Model postulates that usage intention is strongly linked to later product use and that the relations between the evaluations and intention to use therefore suggests which aspects are particularly relevant to increase later use (Venkatesh, Thong and Xu, 2012).

In our study, performance expectancy showed a positive correlation with intention to use for all app types. The strongest correlation could be detected within EcoPreform, followed by the Optimisation App, and Recommender App. Hedonic motivation showed the strongest relation to the intention to use within the Optimisation App, followed by EcoPreform, and then the Recommender App. Trust could only predict the intention to use for EcoPreform and the Optimisation App. The Recommender App did not show any significant correlation. Figure 3 visualises the correlations with the intention to use for each application.

## DISCUSSION & CONCLUSION

We presented three different applications that differed in capabilities, approach, and interaction design and an empirical evaluation of the applications with prototypical user. In summary, the evaluation showed that AI-based





**Figure 3:** Significant correlations between trust, hedonic motivation, performance expectancy on intention to use for the three evaluated process planning applications.

decision support systems can assist the planning of FRP process chains. Beyond the technical aspects (e.g., quality of the result), the non-technical aspects are equally important to value employees and provide optimal support for their work. From the users' perspective, the applications must be easy to learn and use, transparent by providing explanations for the suggestions, and respect how humans interact with interactive systems. In this regard, we found that the three applications differed tremendously.

Overall, the participants perceive the process chain design process with the user-centered Recommender App as faster, easier, and better than with the two alternatives. The Recommender App therefore fulfils the defined objectives best and received the highest evaluations from the participants. The Optimisation App also meets the objectives and performs better than the Recommender App in planning efficiency. However, the high degree of automation in planning a process chain may lead to users blindly trusting the application's suggestions (i.e., over-trust (Parasuraman and Riley, 1997)), so that they do not critically examine the results. As an example, one participant stated, "*I don't even have to think for myself, it's just optimised*". As a result, this often leads to negligent and avoidable mistakes, e.g., participants forget to press "optimise" or to adjust parameters. Particularly critical in this context is the divergence between the participants' perception and reality. Participants trust the Optimisation App very much, despite not being able to reconstruct the decision-making process. One participant commented that it was "*Pleasant to have the decision taken away from me*". This observed high level of trust in the system is apparently favourable, but it also entails risks: A single erroneous suggestion may destroy this trust, as the cause of the error is not comprehensible and cannot be easily addressed due to the black-box character of the app (Hoff and Bashir, 2015).

While the Recommender App is evaluated best, all three applications have features that the participants value. Thus, we consider integrating these into a single application. EcoPreform's versatile economic analysis could be integrated as an expert mode into the user-friendly Recommender App. Novices would have an easy start, while experts have more means to explore design alternatives. Also, the fast generation of alternatives of the Optimisation App could be embedded in the Recommender App: Following the process chain generation, the optimisation model could then generate alternative

process chains, optimised for different target variables (e.g., costs, quality, sustainability) and nudge planners to evaluate these as well.

For the design of future AI-based Decision Support Systems for planning FRP process chains we suggest considering the principles of good interaction design (Calero Valdez *et al.*, 2015). First, we need to develop an understanding of the users', their requirements regarding the planning tool, as well as the context of the work (Courage and Baxter, 2005). Second, all stakeholders and especially the later users should be involved continuously from the beginning of the development in the sense of an agile, iterative, and participatory design approach with frequent development and evaluation cycles. This ensures that the functionality of the software and its interface are aligned to the users which minimise interaction errors, slips, and unnecessary frustration. Acceptance research suggests that this approach results in higher perceived ease of use and usefulness and thus higher social acceptance as well as application of the planning tools.

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