

The Role of VTS Operators in New Maritime Safety Situations: When Conventional and Autonomous Ships Meet

Michael Baldauf¹, Momoko Kitada², and Lisa Loloma Froholdt³

¹Hochschule Wismar, University of Applied Sciences - Department of Maritime Studies, Rostock-Warnemünde, Germany

²World Maritime University, Malmö, Sweden

³Southern University of Southern Denmark, Esbjerg, Denmark

ABSTRACT

In order to ensure safe maritime traffic along their coast and fairways to harbours and port terminals coastal States establish Vessel Traffic Services (VTS) worldwide. Their primary role is to monitor and organize safe and efficient vessel traffic flow and to protect the marine environment. For example, VTS monitors ship-to-ship communication while providing useful information and instructions to ships. The main tool for realizing safe and efficient traffic flow is communication. By using VHF calls to all or specific ships VTS operators provide information, warnings, advice or even an instruction for crews onboard to take into account in their decision making when navigating in coastal waters and fairways. With the introduction of Maritime Autonomous Surface Ships (MASS) the situation for the operators may change and may even affect their behaviour. A first pilot study has been carried out in a full mission VTS simulator with active VTS operators to get insight of the experts' views on the new situation.

Keywords: Maritime, Safety of navigation, Vessel traffic services (VTS), E-navigation, Digitalization, Autonomous ships (MASS)

INTRODUCTION

Ensuring safe maritime traffic in coastal areas is an important yet complex work to be mindful of various human factors and vessel types and conditions. For this purpose, Coastal States establish Vessel Traffic Services (VTS) along coasts worldwide. Their primary role is to monitor and organize safe and efficient vessel traffic flow and protect the marine environment. For example, VTS monitors ship-to-ship communication while providing useful information and instructions to ships.

In recent years, the introduction of Maritime Autonomous Surface Ships (MASS) has been discussed in the maritime industry and several trials were made as part of research and development (R&D) projects. Although potential benefits of MASS are acknowledged, there are several challenges anticipated, including the role of VTS. The composition of maritime traffic was always a mixture of ships equipped according to the requirements with either

conventional, modern or highly sophisticated, partly or fully automated systems. The future of VTS will be to continue monitoring and managing mixed traffic scenarios at least for a longer period, if not forever. However, VTS must integrate and absorb the handling of new and complex traffic situations. There will be unstaffed fully autonomous ships or remote controlled by a shore control centre (SCC) (WMU, 2023) and (Baldauf et al., 2019). This requires the development of appropriate operational procedures to ensure the safe and efficient traffic flow.

This paper will present results from experimental trials using full-mission VTS simulation of future scenarios with mixed maritime traffic from the perspective of experienced VTS operators. While current research largely focuses on technical aspects of automation and digitalization as well as the feasibility and reliability of MASS i.a. (Guo et al., 2022; Aylward et al., 2020; Hauge, 2020; Chong, 2018; Ang, Go & Li, 2016; Baldauf et al., 2014) or discussed impact of MASS on socio-technical aspects (e.g. Relling, Praetorius & Hareide, 2019; Kitada et al., 2019) and studied training and education issues (Boguslawski et al., 2022; Narayanan, Emad & Fei, (2019 or Baldauf et al., 2018), the focus of this research is based on aspects of operational integration and the handling of mixed traffic situations in the coastal areas. The systematic development and implementation of mixed traffic scenarios in simulated real-world environment will be presented. Ongoing pilot studies using series of experimental simulation trials, entry questionnaires and follow-up focus group discussions after simulation runs will be introduced. This paper presents spotlight results and first conclusions will be presented and discussed.

FROM TRAFFIC MONITORING TO TRAFFIC MANAGEMENT – VTS TODAY AND IN THE FUTURE

The International Convention for the Safety of Life at Sea 74/78 (SOLAS) provides the legal frame for VTS all over the world. Chapter V, Regulation 12 defines the purpose of VTS, the main prerequisites for establishing VTS. Furthermore, it contains the obligation for contracting governments to ensure the participation of vessels sailing under their flag. The overall goal of VTS is to ensure safe and efficient navigation of vessels, to protect the maritime environment, adjacent shore areas, work sites and offshore installations from threats originating from shipping, and to contribute to the safety of life at sea in general (SOLAS, 2014, chapter V, regulation 12). Contracting governments are encouraged to establish a VTS within their territorial waters based on a risk analysis which among others include factors like the quantity and density of vessel traffic as well as the level of accident risks.

After more than 20 years, IMO has revised the guidelines on VTS and set into force a revised version. The new principles and general provisions for operating a VTS and for participating vessels¹ are described in the IMO Resolution A.1158(32) Guidelines for Vessel Traffic Services (2022). VTS shall

¹According to Paragraph 2.7, Annex of A 32/Res.1158, *Participating ship* means a ship required to participate with vessel traffic services.

identify and monitor vessels and interact with the traffic when deemed necessary in order to provide information and assistance to vessels and to perform a vessel traffic management to strategically plan the movements of vessels (IMO, 2022). Further issues addressed in the IMO's new VTS guidelines are, e.g., the regulatory and legal framework, VTS responsibilities, general principles as well as qualification and training requirements. Specific reference is made to standards and guidelines elaborated and provided by the International Association of Marine Aids to Navigation and Lighthouse Authorities (IALA).

To achieve the stated goals VTS actively provides timely and relevant information to the Captain of a vessel and the bridge team and therefore assist the decision-making process on board. The final decision making remains with the crew on board. However, VTS operators also monitor and manage the vessel traffic in order to contribute to safety and efficiency of shipping by responding to developing unsafe situations (IALA, 2021). In the old and revoked resolution A.857(20) these VTS-actions were described as measures of information service, navigational assistance service, and traffic organization service (IMO, 1997). In this respect, the new resolution is more straight forward and clearly focusing on the aimed objectives.

While VTS monitors all vessel traffic in its monitored area including all ships of certain sizes (usually defined by a certain length, e.g. 30 or 50 m), the operators are to ensure compliance with overall and individual rules and regulations that specifically apply to each vessel. Besides, from the very beginning of the development of VTS there were also other public or private services to support shipping from ashore. Especially with the development and implementation of the IMO's e-Navigation initiative, more innovative and new shore-based services have been created.

Among those new services, other functions similar to VTS are Fleet Operations Centre (FOC) of cruise ship and big container companies. Contrary to VTS, FOC operators only monitor ships of the own company. On the other hand, using most modern information and communication technologies, FOCs monitor the company-owned fleets on their voyages worldwide and are able to contact the Captain or even the responsible officer of the watch, whenever deemed necessary, as e.g. the ship is unusually wide off track. Meanwhile, apart from VTS and FOC, so-called vessel coordination centre (VCC) appear as another institution supporting smooth terminal operation by coordinating the in-time departures and arrivals of large container vessels. Such VCCs are either independent from VTS (as e.g. in Hamburg and Bremen) or integrated part of VTS (like e.g. in Antwerp) and are usually operated by port terminals operators.

Moreover, with the further technological developments in relation to autonomous shipping another category of shore-based services will be established, namely Remote or Ship Control Centre (RCC or SCC) for partly or completely unstaffed ships (Veitch, Hynnekleiv & Lützhöft, 2020). According to IMO's standards and terminology, there will be four types of MASS with different level of autonomy and crewing. The MASS level 3 will be unstaffed but controlled by operators from RCC. The developments of the mentioned shore centres firstly are independent from one another and so are

their operations. Although there seem to be obvious relations there are seemingly no connections e.g. between a VTS and a VCC or between a VTS and a RCC as of yet. The development of autonomous shipping is very much focusing on the technological feasibility and reliability of sensors and control systems on board the ships. Less is done in regard to the operational integration of MASS into the patterns of existing regular traffic, see e.g. (Janßen et al., 2021; Zijan et al., 2019; Tagaki et al., 2016).

DESIGN AND CONDUCTION OF A PILOT STUDY

A first pilot study was designed to collect basic data about opinions and views from VTS operators on the potential consequences of the introduction of remotely controlled MASS into the existing traffic where conventional crewed ships operate. The study aimed at gathering basic data to identify and assess potential impacts of new traffic compositions in regards to how and in what way VTS operations and the behaviour of VTS operators may change. In other words: What potential effects may occur when integrating MASS level 3 into the existing traffic system? The initial hypothesis for the study was set to be that there will be a change in the behaviour of VTS-operators while monitoring and organizing the vessel traffic. Specific focus is handling of collision avoidance situations with involved MASS Level 3 from the shore-based perspective.

Mixed research methods were used for this pilot study, including a pre-trial questionnaire, simulation experiment, debriefing session and a concluding focus group discussion with semi-structured interviews. Fourteen participants were randomly selected without prior contact or consultation among active VTS operators who were undertaking their regular refresher training courses in the Maritime Simulation Centre Warnemünde in 2021 and 2022. Their participation was voluntary outside their working hours to complete the questionnaires as well as the interview.

The simulation scenario was designed on the basis of several real traffic recordings. The number and type of objects and events implemented in the scenario were according to original recordings. Initial times and content of VHF communication from traffic were implemented in the scenario scripts. However, the final real course of scenario depends very much on VHF communication between VTS operator and the contacted vessels including among others the ways of how officers of the watch (OOW) onboard reply and take or not take actions according to information or warnings given by VTS operators. The action of vessels in the simulation scenario as e.g. course or speed alteration was controlled by the instructors accordingly. One exercise run was designed for a running time of 30 minutes and implemented to a full-mission VTS-simulator providing an exact copy of the workstation equipment and infrastructure as in real VTS centres. In VTS training sessions experienced instructors took over the role of officers onboard to reply to VTS contacts with pre-defined VHF communication. For the scenario it was assumed, that the MASS is operated from a RCC located in Indonesia. Detailed scenario scripts and storyboards were drafted for scenario control including phrases and hints for the content and for the way of ship officers'

responses. For the VTS interaction with MASS through RCC communication content was drafted and an intended standard delay for the communication reply from RCC to VTS of 15 to 20 seconds were integrated into the scenario script. The role of the RCC operator was assigned to an Asian research assistant familiar with VTS communication from series of VTS field studies. This was especially done to also address specific communication issues and to support realistic course of the scenario.



Figure 1: Instructor area of VTS-Simulator in the Maritime Simulation Centre Warnemünde (MSCW) – separate room with communication means, 5 monitors to follow and control the scenario.

The first scenario for the pilot study was planned for an open sea area with traffic separation schemes. The applied area was designed as copy of real world (German Bight and approaches to Wilhelmshaven, Bremen, Hamburg, Kiel Canal) and include i.a. the reporting points, deep water routes, anchorage areas, pilot embarkation stations, fairways of different categories etc. The initial situation was created by combining events requiring action from VTS operators (e.g. approaching a reporting line, leaving anchorage, typical encounter situations (meeting, overtaking and crossing courses). The traffic density was set to medium compared to real traffic courses in the area.

To focus on VTS operators' behaviour when handling situations with MASS and with risk of collision an encounter situation on crossing courses (as sketched in Fig. 2) were taken from original recordings and included in the experiment by using the original moving parameter but changing characteristics of the ships into those available in the simulator's database. The experiment consists of two runs: one where the two involved targets were conventionally crewed and a second run where the westbound vessel was set to "remote controlled" mode.

Visibility conditions for both the simulations runs were set to more than 10 nm (good visibility). According to IMO's convention on international regulations for preventing collisions at sea then "Alfa" is required "so far as possible, take early and substantial action to keep well clear" of "Beta". VTS shall ensure safety and efficiency of vessel traffic flow and shall interact

with the traffic by sending out information, warning, advice or instruction to vessel.

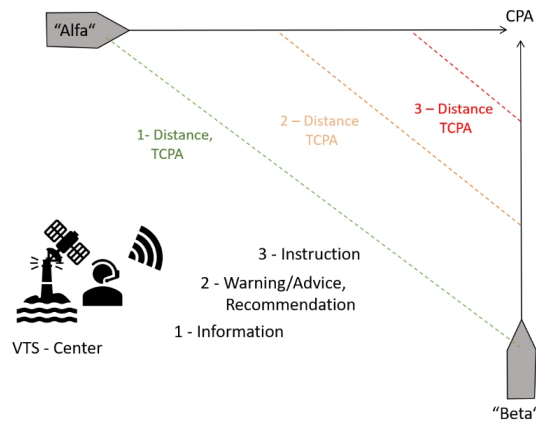


Figure 2: Sketch of encounter situation with developing risk of collision between vessel "Alfa" and "Beta" (in first run booth conventionally staffed, in second run "Beta").

Table 1. Comparison of action taken by VTS operators during two different simulation trials containing similar situation of an encounter on crossing courses, one without and the second with involvement of "remote controlled" MASS.

		1 st contact	2 nd contact	3 rd contact
both vessels crewed	VTS- O1	TCPA 12 min (d= 3,25 nm) Info about approaching vessel, clarify situation and get in contact	TCPA 6 min, (d = 1,8 nm) Request whether vessels agreed on action and confirmed that	TCPA 4 min (d = 1,6 nm) Advise to keep safe CPA
	VTS- O2	TCPA 12 min (d = 3,25 nm) Information about the approaching vessel and awareness	TCPA 6 min d= 2 nm Question: what is intention and confirmation about obligation	TCPA 4 min (d = 1,3.. 1,5 nm) Instruction to give-way vessel alter course to starboard (repeated due to missing action)
MASS involved	VTS- O1	TCPA 17 min (d = 7,7 nm) Question: what intentions? information about special status/mode	TCPA 13 min d= 5,7 nm Question: what is your intention and contact of the stand-on vessel for confirmation	TCPA 8 min (d = 3,7 nm) Instruction to alter course to starboard (4 th contact: T CPA 6 min (d = 2,7 nm) instruction to follow original course
	VTS- O2		TCPA 12 min (d= 5,3 nm) Question: what intentions? Request to increase CPA and contact of the stand-on vessel to inform	TCPA 8 min (d = 3,7 nm) Instruction to alter course to starboard (4 th contact: T CPA 6 min (d= 2,7 nm) instruction to keep course

According to the operational procedures of VTS in the simulated area, operators shall apply the measures basing on their assessment considering, especially, the prevailing circumstances of the situation. The above table

presents the results of VTS operators' action taken during the first simulation runs of the pilot study in regards to measures and times, distances of the vessels for the same type of encounter situation with the difference of involvement of a remote-controlled vessel.

It is obvious, that the operators took earlier action when the remote-controlled vessel was involved in the risky situation. Moreover, in the situation with the remote-controlled vessel the operators were stricter and applied the stronger measure "warning" and even "instruction".

OUTCOME FROM INTERVIEWS AND FOCUS GROUP DISCUSSION

The simulation runs were concluded by debriefing sessions with all participants together to have an open discussion on prepared questions for semi-structured interviewing. The aim was to get a deeper insight in the behavioural patterns of the VTS operators by open-ended questions, to obtain explanations and detailed information about their decisions in the simulation runs as well as in general, and to know the independent opinions and thoughts of the individual members of the group (Adams, 2015; Goddard III, & Villanova, 2006). The duration of the session was planned for approximately one hour. The interviews were conducted in German language to avoid language barriers and later translated by the researcher in English language. In the beginning the groups were asked for consent to record the interview. All participants agreed to that approach and the interview was recorded on a standard smartphone and subtitled. The following results are extracted from (Eckardt, 2022).

Several VTS operators felt difference in their situational awareness when uncrewed ships were present. However, the situational awareness of the VTS operators was appropriate in the trials and portrayed a perception of the situation as a novel and unknown situation with an unpredictable future, which resulted in a changed behaviour in the form of an earlier reaction time and increased vigilance. This can be seen in the following quotes:

- *"I contacted the vessel significantly earlier because I did not trust the vessel and the operator's behaviour in the RCC compared to a manned vessel. My focus was on this traffic situation, and not on the one in the approach of river Weser. I was not sure how "uncrewed" would alter course. If she would follow her westbound course the situation would be fine, but I expected that she alters course. And this situation I tried to avoid. I understood it that way that we agreed on it, but probably the order to alter course was already sent to the vessel."*
- *"It was an unusual situation, and it was something different to the situation when the bridge is crewed."*

Some operators contributed with other reflections, that show there are still questions to be researched in more detail and that need to be solved in relation to which rules are to be followed, such as:

- *"I was quite happy that stand-on turned to port, despite it was not according to the rules, but it cleared the situation!"*

- *“The problem for the VTS in case of a remotely operated vessel is, which criteria are used in the RCC to make a decision. Is there something like a watch standing order, for example keep a CPA of not less than one nautical mile? What about the five cables like in the exercise? Is this enough? Maybe it is enough for the uncrewed give-way, but what about the stand-on vessel then? For the stand-on it’s not enough. Then, the give-way has to alter course.”*

These quotes show that the experienced VTS operators were more vigilant than usual. More studies would need to be done in order to analyse the extent of this, especially whether it is more about the novelty of the situation, as this will decrease over time and allow the operators to focus on other tasks. The following quotes demonstrate this:

- *(VTS operator 1) I would say, the situation with the remotely operated vessel had about 80% of my attendance. All the time I asked myself what is she doing? Lost signal, lost communication link between vessel and RCC?*
- *(VTS operator 2) I had a look on the other traffic situation, but the CPA was always around 0.9 nautical miles and one vessel significantly reduced speed. My main attention was on the traffic situation with the remotely operated vessel.*

Another VTS operator expressed frustration in communicating with uncrewed vessels due to a longer response time than usual with usual crewed ships and explained that:

- *I recognized one more aspect. The communication takes a longer time and the VHF channel is in use for a longer period. And sometimes the time span between question and answer was quite long. There is the problem, if there is no immediate answer, i.e., other vessels will use this gap for their communication attempts.*

This reflection points to another potential challenge that could be looked into further, as to whether communication can be optimised. This, again, would need more studies to ascertain if the challenge is something that will create a problem.

SUMMARY AND CONCLUSION

A first experimental study was planned to gain basic data about opinions, and views of VTS operators about their role in handling new situations and the potential consequences of the introduction of remotely controlled MASS.

Based on the exploratory analysis from the collected data, our preliminary assessment of the initial hypothesis for the study - there will be a change in the behaviour of VTS operators while monitoring and organizing the vessel traffic with a specific focus on handling of collision avoidance situations from the shore-based perspective – was both accepted and nuanced. VTS operators showed changed behaviour in decision-making when encountering uncrewed vessels in the form of a higher vigilance and their situation awareness was

affected. Under such uncertain circumstances, VTS operators effectively communicate with vessels, however their communication took longer than usual, which made them frustrated and could pose a potential challenge that needs to be further researched. Further studies could also shed light on whether the vigilance is predominantly due to the novelty of uncrewed ships and something that would decrease over time.

This exploratory study provided evidence that more research is needed in order to further understand the complexity of traffic monitoring and management in VTS when MASS is introduced. The study tested particular scenarios and German participants, which may limit the application of the result to wider and different maritime traffic contexts. Nevertheless, the study shed lights on the importance of maritime human factors research on MASS in order to reap the benefits of the technology development.

ACKNOWLEDGMENT

The authors wish to thank those VTS operators, pilots and navigators who shared their opinions in interviews and questionnaires. They also thank for the opportunities to join watches for participant observations in the VTS Centers.

Investigations and preliminary results presented in this paper were partly carried out and achieved in the national research project “Shore-side decision support for traffic situations with highly automated or autonomous vessels using Artificial Intelligence (LEAS)” funded by the German Federal Ministry of Education and Research (BMBF). It is supervised and surveyed by VDI Technologiezentrum Düsseldorf.

Moreover, part of the materials presented in this paper were obtained from the Polish-German RTD project CADMUSS - Collision Avoidance Domain-Method Used by Ships and Ashore. This project belongs to the MARTERA program supported by the European Commission. It is funded by the German Federal Ministry of Economics and Technology (BMWi), and supervised by the German Research Centre Jülich (PTJ).

REFERENCES

- Adams, W. (2015). Conducting semi-structured interviews. Handbook of practical program evaluation (Fourth Edition) by Newcomer, K., Hatry, H., Wholey, J., <https://doi.org/10.1002/9781119171386.ch19>
- Ang, J. H., Goh C. and Li. Y. (2016) “Smart design for ships in a smart product through-life and industry 4.0 environment.” 2016 *IEEE Congress on Evolutionary Computation (CEC)*, 5301–5308.
- Aylward, K., Johannesson, A., Weber, R., MacKinnon, S. N., & Lundh, M. (2020). An evaluation of low-level automation navigation functions upon vessel traffic services work practices. *WMU J Marit Affairs* 19, 313–335. <https://doi.org/10.1007/s13437-020-00206-y>
- Baldauf M., Benedict K., Krüger C. (2014) Potentials of e-Navigation - Enhanced Support for Collision Avoidance. *TransNav, Int. J. Mar. Navig. Safety Sea Transport*, Vol. 8, No. 4., pp. 613–617, <http://dx.doi.org/10.12716/1001.08.04.18>
- Baldauf, M., Fischer, S., Kitada, M., Mehdi, R. A., Al-Quhali, M. A., Fiorini, M. (2019). Merging conventionally navigating ships and MASS – merging VTS, FOC

- and SCC? *TransNav Int. J. Mar. Navig. Safety Sea Transport.* 13(3), 495–501 (2019). <https://doi.org/10.12716/1001.13.03.02>
- Baldauf, M., Kitada, M., Mehdi, R. A., Dalaklis, D. (2018). E-Navigation, Digitalization and Unmanned Ships: challenges for Future Maritime Education and Training. In: 12th Annual International Technology, Education and Development Conference (INTED), Barcelona, Spain. <https://doi.org/10.21125/inted.2018.2374> (2018).
- Bogusławski, K., Gil, M., Nasur, J. Wrobel, K., (2022). Implications of autonomous shipping for maritime education and training: the cadet's perspective. *Marit Econ Logist* 24, 327–343. <https://doi.org/10.1057/s41278-022-00217-x>
- Chong, J. C. (2018). Impact of maritime autonomous surface ships (MASS) on VTS operations. *World Maritime University Dissertations.* 647. https://commons.wmu.se/all_dissertations/647/
- Eckhardt, Ch. (2022). Pilot Study on the Operational Integration of Remote-Controlled Vessels in the Existing Vessel Traffic from the Perspective of VTS. Master Thesis, Jade University of Applied Sciences, Wilhelmshaven, Oldenburg, Elsfleth, Campus Elsfleth May 2022.
- Goddard III, R., Villanova, P. (2006). Designing surveys and questionnaires for research. *The Psychology Research Handbook. A Guide for Graduate Students and Research Assistants (Second Edition)* by Leong, F., Austin, J., ISBN 0-7619-3022-1 (pbk.)
- Guo, W., Zhang, X., Wang, J., Feng, H., & Tengecha, N. A. (2022). Traffic Organization Service for Maritime Autonomous Surface Ships (MASS) with Different Degrees of Autonomy. *Journal of Marine Science and Engineering*, 10(12), 1889. MDPI AG. <https://www.mdpi.com/2077-1312/10/12/1889>
- Hauge, J. (2020). STM BALT SAFE – Automatic Ship Reporting -pre-study and concepts document including Use Cases. *Sea Traffic Management.*
- Heffner, K. & Rødseth, Ø. J., 2019, Enabling Technologies for Maritime Autonomous Surface Ships *J. Phys.: Conf. Ser.* 1357 012021, DOI 10.1088/1742-6596/1357/1/012021
- IALA. (2016). *Vessel Traffic Service Manual (6 b.)*. Saint Germain en Laye, France: International Association of Marine Aids to Navigation and Lighthouse Authorities.
- IMO. (1997). Resolution A.857(20): Guidelines for Vessel Traffic Services. London.
- IMO. (2001). *IMO Standard Marine Communication Phrases. Resolution A.918(22)*. London, United Kingdom: International Maritime Organization.
- IMO. (2014). *The e-navigation strategy implementation plan (SIP) MSC 94*. London: International Maritime Organization.
- IMO. (2022). Resolution A.1158(32): Guidelines for Vessel Traffic Services. London.
- Janßen, T., Baldauf, M., Müller-Plath, G., Kitada, M. (2021) The Future of Shipping – A Shore-Based Experience? In: Bauk S., Ilčev S. D. (eds) *The 1st International Conference on Maritime Education and Development*. Springer, Cham. https://doi.org/10.1007/978-3-030-64088-0_5
- Janssen T., Baldauf M., Claresta G. (2023) *From Ship to Shore – Studies Into Potential Practical Consequences of Autonomous Shipping on VTS Operation and Training*. *TransNav Int. J. Mar. Navig. Safety Sea Transport.*, Vol. 17, No. 2, <http://dx.doi.org/10.12716/1001.17.02.15>
- Johns, M. (2018). *Seafarers and Digital Disruption*. Hamburg/London: Hamburg School of Business Administration for the International Chamber of Shipping.
- Kitada M, Baldauf M, Mannov A, et al. (2019) Command of vessels in the era of digitalization. In: Kantola J, Nazir S, Barath T (eds.) *Advances in human factors,*

- business management and society. AHFE 2018, Advances in Intelligent Systems and Computing, vol. 783. Springer, Cham. DOI: 10.1007/978-3-319-94709-9_32.
- Narayanan, S. C., Emad, G. R. & Fei, J. (2023). Theorizing seafarers' participation and learning in an evolving maritime workplace: an activity theory perspective. *WMU J Marit Affairs*. <https://doi.org/10.1007/s13437-023-00311-8>
- Relling, T., Lützhöft, M., Ostnes, R., & Hildre, H. P. (2021). The contribution of Vessel Traffic Services to safe coexistence between automated and conventional vessels. *Maritime Policy & Management*, <https://doi.org/10.1080/03088839.2021.1937739>
- Relling, T., Praetorius, G., & Hareide, O. (2019). A socio-technical perspective on the future Vessel Traffic Services.
- Southall, (2019) Revision of IMO Resolution A.857(20) Guidelines for Vessel Traffic Services. IALA Seminar Report ...
- Takagi, N., John, P., Noble, A., Björkroth, P., Brooks, B. (2016). VTS-Bot: Using ChatBots in SMCP-based Maritime Communication. Japan Institute of Navigation Conference 2016.
- Tijan, E., Agatic, A., Jovic, M., & Aksentijevic, S. (2019). Maritime National Single Window - A Prerequisite for Sustainable Seaport Business. Rijeka: MDPI. doi:10.3390/su11174570
- UNCTAD. (2020). Executive Summary - Review of Maritime Transport 2020. New York: United Nations Publications.
- Veitch, E., Hynnekleiv, A., & Lützhöft, M. (2020). The Operator's stake in Shore Control Centre Design: A stakeholder analysis for autonomous Ships. Human Factors. London: The Royal Institution of Naval Architects.
- WMU. (2023). Transport 2040: Impact of Technology on Seafarers - The Future of Work. World Maritime University, <https://dx.doi.org/10.21677/itf.230613>