
Navigating the Challenges of Remote Operations of Automated Road Vehicles: A Socio-Technical Perspective

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ABSTRACT

The advent of automated driving systems introduces a paradigm shift with the possibility to revolutionize transportation systems on our roads. Benefits of improved safety, and operational efficiency is foreseen by actors in the business and the hopes of fully automated vehicles without the need for human intervention is high. However, for a foreseeable future the human still has an important role to play in monitoring and control of vehicles where the technology still is not sufficiently capable to handle all situations – the role of remote operator. This paper explores the human factors of remote operations of road vehicles from a socio-technical systems perspective. The paper points out six socio-technical dimensions of remote operation and discusses the challenges that needs to be considered in human-automation systems design to achieve safety and efficiency in the remote vehicle operations of tomorrow. The paper explores the multidimensional challenge of socio-technical systems design in the remote operation context. To do so, six key human factors dimensions of remote operation are explained and elaborated. The interrelations between the dimensions are also explored to underline the need to establish a systems thinking approach for remote operation challenges. The goal of the paper is to contribute to an integrated approach to human-systems interaction in remote operation of road vehicles, acknowledging the complexity and interdependence of elements in this new era of transportation.

Keywords: Remote operation, Automated vehicles, Socio-technical systems

INTRODUCTION

The remote operation of automated vehicles is an emerging field that blends the use of automation with the judgment of human oversight to enable safe and efficient operations. Remote operations of vehicles make use of advanced communication technologies to allow operators to monitor, assist, or fully control vehicles from remote locations, addressing situations that autonomous systems may not be equipped to handle alone. As autonomous vehicle technology advances, the role of remote operators becomes crucial in ensuring safety, reliability, and public trust in these systems. Implementing a remote operation capability introduces complex socio-technical challenges, necessitating careful consideration of human factors, system design, and the seamless integration of operator-vehicle interactions. This expanding field

represents a critical intersection of human expertise and machine autonomy, offering a collaborative solution to the demands of modern transportation networks.

Complex socio-technical systems (STS) represent an integrative framework that examines the interplay between social and technical elements within technological and organizational domains (Trist and Bamforth, 1951). Such systems embody the mutual relationships that exist between human actors and the technical infrastructure within which they operate (Emery and Trist, 1960). Central to the discourse on STS is the recognition that technical efficacy and social well-being are not mutually exclusive but rather reciprocal components of system success (Pasmore, 1988). The advent of digital transformation across sectors, from automated vehicles to smart healthcare, has accentuated the interdependencies inherent in these systems, spotlighting the need for a holistic analysis that goes across disciplinary boundaries (Norman and Stappers, 2015; Ropohl, 1999).

Remote operation of automated vehicles is a socio-technical challenge because it intersects complex human factors, advanced technological systems, societal implications, and regulatory requirements. Human factors affect the remote interaction with vehicles, where operators must use indirect control mechanisms, impacting their situational awareness and decision-making capabilities (Endsley, 1995). The technological complexity of these systems requires advanced, reliable sensors, control algorithms, and communication networks, which are subject to rigorous safety standards. Thus, regulatory frameworks must evolve alongside these technologies to ensure safety and privacy while fostering innovation (Marchant and Lindor, 2012). There is also the potential for job transformation and economic impacts, as roles shift from manual control to system monitoring, possibly affecting employment within the transportation sector (Groshen et al., 2018).

Drawing experience from remote vehicle operation research projects (see acknowledgment section) including expert peer workshops and discussions, seven key socio-technical system dimensions were chosen for further elaboration and exemplification of a socio-technical analysis of remote operation. In the paper, the seven dimensions are used to provide a non-exhaustive representation of the socio-technical challenges of remote operation. The purpose of the paper is to describe how this set of seven key dimensions and their interrelations can aid systems thinking in design of remote operation human-machine systems from the socio-technical perspective.

SOCIO-TECHNICAL DIMENSIONS OF REMOTE OPERATION

Remote operation of automated vehicles introduces complex layers of human-automation interaction with intricate dynamic that necessitates a profound understanding of the socio-technical systems that govern the efficiency and safety of these operations. Operators at the “sharp-end” (Reason, 1990) of remote operations must navigate a milieu where human factors intertwine with advanced technical systems, requiring a seamless integration of cognitive, social, and technical competences. The Operational Design Domain (ODD) emerges as a critical socio-technical component, delineating

the operational parameters within which automated systems can function reliably, and beyond which human intervention becomes necessary. Socio-technical considerations also extend to the design of human-machine interaction (HMI), which must facilitate intuitive interactions and interfaces and balance the cognitive load on operators to prevent fatigue and maintain alertness. Furthermore, the remote operation of automated vehicles is not merely an individual job but a coordinated activity that demands efficient teamwork and communication within the organizational structure. Thus, the paper argues for a socio-technical systems approach to remote operation systems design, that encompasses both the technicalities of remote operation and the complex human factors at play. Addressing the socio-technical dimensions of remote operation is imperative for developing robust systems that not only advance technological capabilities but also harmonize with the human elements of operation.

SIX DIMENSIONS OF REMOTE OPERATION AND THEIR RECIPROCAL RELATIONSHIPS

The remote operation of automated vehicles (AVs) is underpinned by a web of reciprocal interdependencies that govern system performance and its success or failure to achieve its intended purpose. To fully describe these interdependencies is a daunting task. Nevertheless it is important to understand it on a systems level to avoid problems of safety and performance that may occur from considering parts of the system separately. In this paper we suggest seven key “dimensions” of remote operation that are of importance to understand system performance, namely: **Vehicle capability**, **Control modes**, the Operational Design Domain (ODD), **Task requirements**, Human-Machine Interaction (HMI), **Operators**, and **Organizational factors** (bold font corresponds to the terms used in Figure 1). Each of these components both influences and is influenced by the others in reciprocal relationships.

Vehicle Capability

Vehicle capability is the range of functionalities and performance characteristics that a (automated) vehicle possess. Understanding vehicle capability is crucial for ensuring safe and efficient operation within the socio-technical system. The vehicle’s ability to interpret and respond to environmental variables is critical, as limitations in sensory or processing capabilities can significantly impact decision-making for both the human operator and the control system. Accurately assessing vehicle capability in relation to the operational design domain where the vehicle acts is essential for determining the level of human intervention required, especially in complex or unpredictable environments. The integration of remote human operators with automated vehicle systems necessitates a clear understanding of the vehicle’s capabilities to facilitate effective collaboration and prevent over-reliance on automation (Lee and See, 2004). Furthermore, considering vehicle capability is crucial for developing robust training protocols for remote operators, ensuring they are adequately prepared to handle the vehicle’s specific strengths and weaknesses in various operational contexts.

Control Modes

Remote monitoring, remote assistance and remote driving are three control modes that are frequently considered in remote support of automated vehicles (Amador et al., 2022). Transitions between modes is a recurrent challenge that will have an big impact on operator work, associated HMI:s and tasks. The frequency of transitions depends on the reliability of the automation, where the operator to vehicle ratio will be highly dependent on the transition frequency and the time needed to assist vehicles that have lost their autonomous capability. Vehicle capabilities, including sensing, computation, and actuation systems, set the stage for what is possible in remote operation. The sophistication of onboard systems determines how effectively a vehicle can navigate its environment and respond to unexpected events. These capabilities, in turn, are defined by the tasks they are expected to perform and are limited by the ODD—the specific conditions under which the vehicle is designed to operate (e.g., weather conditions, types of roads).

ODD

Operational Design Domain of automated vehicles and the potential gap between the vehicle's ODD and the driving context will create situations where the operator may need to step in and assist vehicles, either tactically or operationally, by assistance or remote driving. Defining and describing the ODD for mutual understanding between human actors and automation is key for efficient handling of deviating situations. The ODD is a critical factor as it describes the operating conditions for AVs and is defined in synchronization with vehicle's capabilities. It describe the environmental and contextual boundaries within which the AV can function safely. The ODD can be described in terms of scenery elements (e.g. road infrastructures), environmental conditions (e.g. weather, connectivity) and dynamic elements (e.g. other actors in traffic) (International Organization for Standardization, 2023).

Tasks

Operator tasks are shaped by the vehicle and remote control system capability in terms of perception, analysis, decisions and actions of both the vehicles and the fleet management system. From the human factors perspective, the operator tasks need to be balanced to retain operator competence and decision-making capability without creating fatigue, nor boredom, that may lead to inefficient management of critical situations. The specific tasks that AVs are required to perform—ranging from simple routine tasks to complex emergency manoeuvres—demand certain vehicle capabilities in the specific ODD. Simultaneously, the nature of these tasks impacts the design of HMI systems, as different tasks may require different levels and types of human intervention and oversight.

Human-Machine Interaction

The interaction between the operator and the vehicles is mediated by user interfaces and visualizations in the remote operator vehicle and fleet

management system, and is a key aspect of safe and efficient operations. The design and functionality of HMI systems are inherently tied to vehicle capabilities and the tasks they are expected to perform. It must account for the ODD, as certain environments may require more nuanced control and feedback. Effective HMI design is crucial for ensuring that operators can maintain situational awareness and make informed decisions, which in turn affects the safety and reliability of vehicle operations. However, the operator-vehicle interaction is only a part of the whole work system. Interactions also include human-human communication and coordination. Since interactions emerge as a result of overall system design and its interaction with the environment, appropriate HMI needs to be designed based on overall work requirements and interactions in the socio-technical system of remote operation.

Operators

The operator is the person monitoring, assisting and controlling the vehicles, on a fleet, group or individual level. Depending on how the work is organized, operators can be expected to be involved in (mostly) monitoring, (sometimes) assistance and (rarely) driving, and need adequate competence in relation to their task. Human-centric automation aspects and issues such as e.g. trust, responsibility, automation surprises and vigilance will be shaped by several of the socio-technical dimensions. Operators are at the core of this socio-technical system. Their skills, training, and capabilities need to be aligned with overall system purpose and requirements. The operators' ability to understand and interact with the AV influences how vehicle capabilities are utilized. In addition, the organizational context in which operators work will determine the protocols for remote operation and the support they receive, impacting their performance and the overall system's efficacy.

Organization

From our experience, current human-automation interaction research often give less attention to organizational aspects. Operator cognition, interaction with advanced technologies and the ability to handle emergencies are often considered from a single operator perspective. However, operator work is frequently a teamwork that involves collaboration to achieve safe and efficient problem solving. The team working aspect needs to be considered from the beginning in human-automation systems design. The organization encompasses the policies, procedures, culture, and structures that govern the use of AVs. It establishes the frameworks within which operators work and how HMI is designed and implemented. Organizational factors determine the resources allocated to training, the prioritization of certain vehicle capabilities over others, and the scope of the ODD by setting safety standards and performance benchmarks. These decisions reciprocally influence the tasks AVs are intended to perform and the level of operator involvement required.

DISCUSSION & CONCLUSION

The paper describes seven interdependent dimensions that together constitute a socio-technical system-of-systems capturing some of the main aspects of remote operation of automated vehicles. The definition of these seven dimensions in particular (vehicle capability, control modes, ODD, tasks, HMI, operators and organization), does not claim to be an exhaustive system representation. Rather, the model has proven its worth in practical use as an effective mediator to explain human factors related challenges in socio-technical systems design for remote operation of automated vehicles. Our experience is that it can facilitate reaching more initiated discussions on how different aspects influence each other, and how decisions in the design process may have unforeseen consequences without using systems thinking as a foundation in design. In other words, specifying one part of the system in great detail without a holistic view may cause other parts of the system having to compensate for deficiencies. For example, designing vehicle capabilities without considering the resulting operator tasks, or simply using “left-over” task allocation strategies, may leave the operator having to compensate for incompetent automation (in relation to the designated ODD), which in turn will have effects on work organisation and job satisfaction. In this way design decisions may propagate across the web of socio-technical interdependencies causing unexpected effects on a system level. In conclusion, the interdependencies among the socio-technical dimensions exemplified in this paper illustrate the need for a systems thinking approach in the design of remote vehicle operations. Such an approach ensures that changes or advancements in one area are harmonized with the rest of the system, maintaining the balance between technological capabilities and human factors to achieve safe and efficient human-automation systems. Future work on this approach include elaboration of how to systematically describe and define each dimension suggested in the paper. It also remains for the seven dimensions to be stress tested in system engineering design across remote operation domains. The current approach was mainly developed in the road vehicle domain, other needs and aspects may have to be considered for other domains, such as e.g. maritime or aerial drone operations.

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